

UConn Budget Update September/October 2025



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FY25 Year-End (Unaudited)

UConn Storrs & Regional Campuses	FY25 Actuals	FY25 Budget Revised Aug 2024	Variance	Variance %
State Appropriations	\$321.0	\$318.1	\$2.9	0.9%
Tuition	583.1	573.3	9.8	1.7%
Course/Mandatory Fees	177.6	171.6	6.0	3.5%
Grants & Contracts - Financial Aid	89.0	85.6	3.3	3.9%
Grants & Contracts - Other	271.4	233.7	37.7	16.1%
Auxiliary Revenue	269.7	247.7	22.0	8.9%
Other Revenues	123.9	102.7	21.2	20.6%
Total Revenues	\$1,835.6	\$1,732.7	\$102.8	5.9%
Salary/Benefits	\$932.9	\$911.8	\$21.1	2.3%
Financial Aid - Tuition Funded	196.3	198.5	(2.3)	-1.1%
Financial Aid - Other	127.5	116.9	10.6	9.0%
Capital Projects/Lease/Debt Payments	166.8	106.5	60.2	56.5%
Other Expenses	388.4	398.3	(9.9)	-2.5%
Total Expense	\$1,811.8	\$1,732.0	\$79.8	4.6%
Adj beg balance - GASB 101 Comp Abs.	(19.4)	0.0	(19.4)	
Net Income/(Loss)	\$4.4	\$0.7	\$3.6	

*FY25 Budget was revised August 2024 based on actual FY24 year end results as well as additional tuition due to housing availability in Stamford.

UConn Storrs & Regionals

- UConn ended with a small net gain overall (\$4.4M) related to restricted funds. We realized a decrease in the unrestricted activity fund balance.
- During FY25, the University recognized favorable tuition/fee revenues, grant revenues and energy savings.
- Significant increases in Foundation reimbursement helped cover existing costs.
- These gains offset additional spending in salaries/benefits, financial aid, and future project activity.

Note: Use of decimals may result in rounding differences.

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FY26 Updated Budget

UConn Storrs & Regional Campuses	FY26 Updated Forecast	FY26 BOT Budget	Variance	Variance %
State Appropriations	\$269.2	\$269.2	\$0.0	0.0%
Tuition	616.3	615.6	0.7	0.1%
Course/Mandatory Fees	180.3	175.7	4.6	2.6%
Grants & Contracts - Financial Aid	89.9	87.7	2.1	2.4%
Grants & Contracts - Other	250.0	225.9	24.1	10.7%
Auxiliary Revenue	291.5	291.5	0.0	0.0%
Other Revenues	128.9	112.7	16.2	14.3%
Total Revenues	\$1,826.0	\$1,778.2	\$47.7	2.7%
Salary/Benefits	\$947.5	\$947.5	\$0.0	0.0%
Financial Aid - Tuition Funded	219.6	219.4	0.2	0.1%
Financial Aid - Other	131.4	120.5	10.9	9.0%
Capital Projects/Lease/Debt Payments	88.6	88.6	0.0	0.0%
Other Expenses	451.5	440.1	11.4	2.6%
Total Expense	\$1,838.6	\$1,816.1	\$22.4	1.2%
Net Income/(Loss)	(\$12.6)	(\$37.9)	\$25.3	

UConn Storrs & Regionals

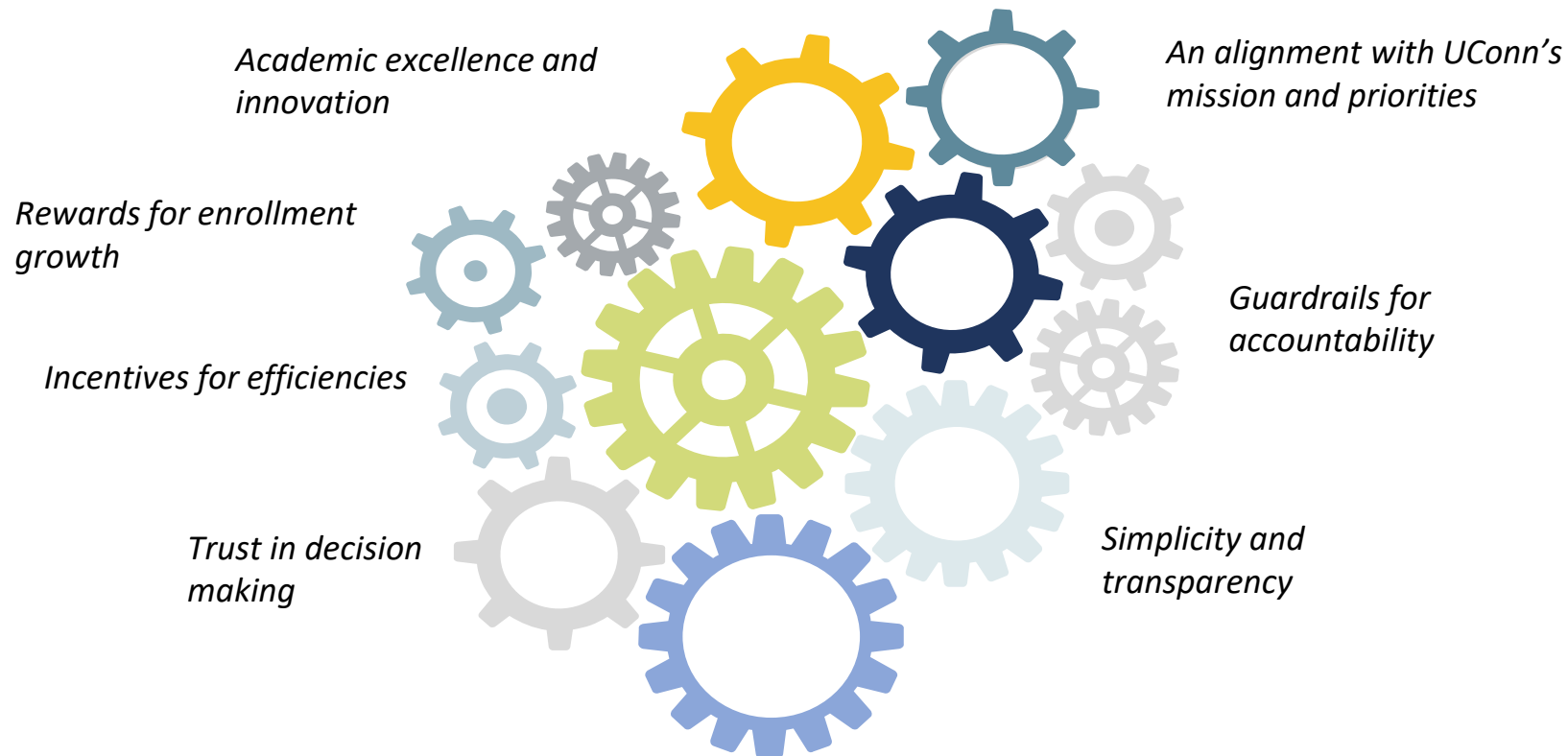
- Deficit improved (+\$25.3M) based on overachieving on FY25 revenues as well as incorporating updated information.
- Through rescissions and financial improvement plans, we do expect to ultimately end in balance in FY26.
- Continuing to work with units to identify permanently balanced budgets.
- Deficits are still forecasted in the out years.

Note: Use of decimals may result in rounding differences.

Our Understanding of Your Needs

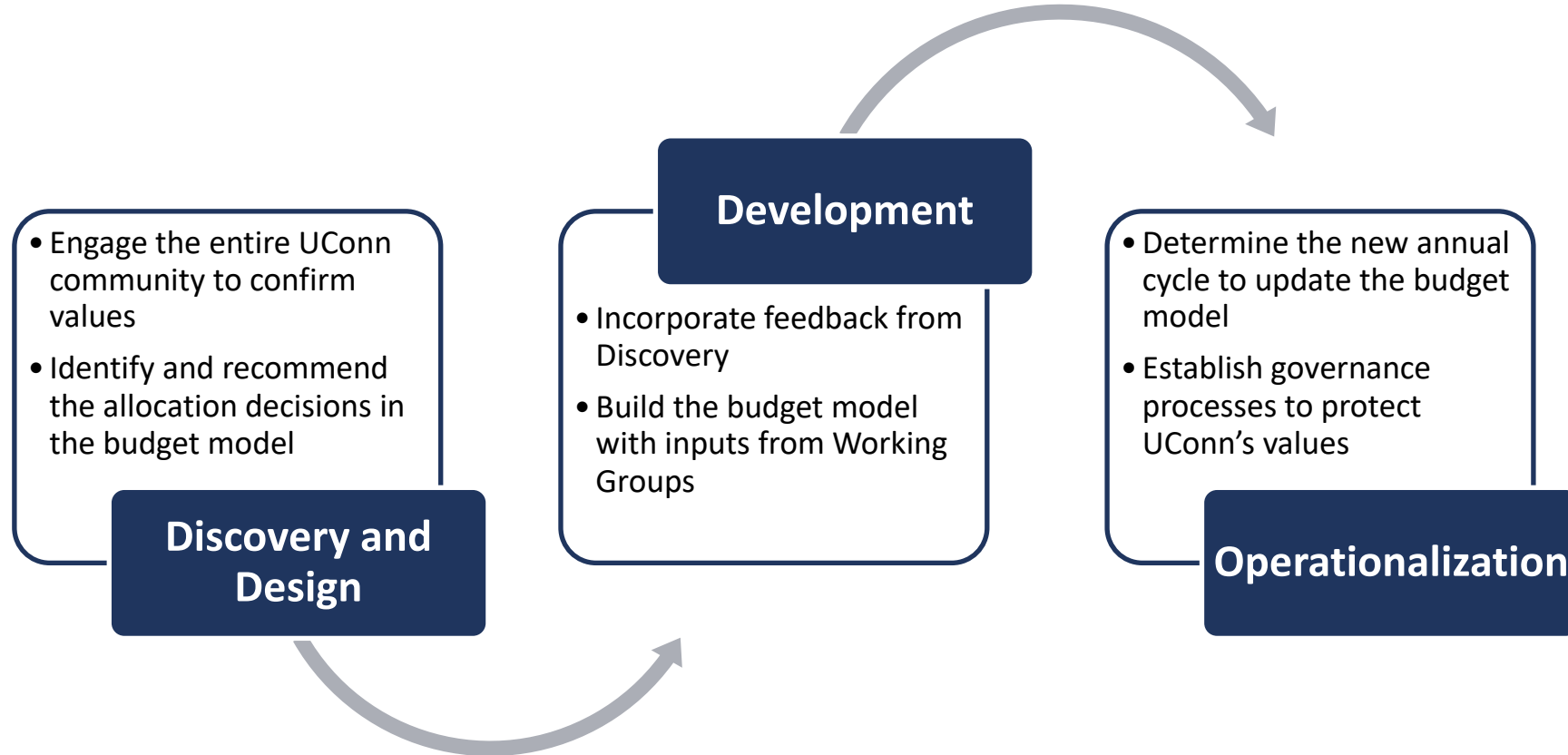
Over the course of the next two years, UConn is transforming its approach to institutional budgeting by developing a more solutions-based model for academic and central service units to drive incentives around enrollment growth, spending efficiency, and greater transparency.

UConn's Transformed Budget Model Seeks to Include:



Our Approach to Developing the New Model

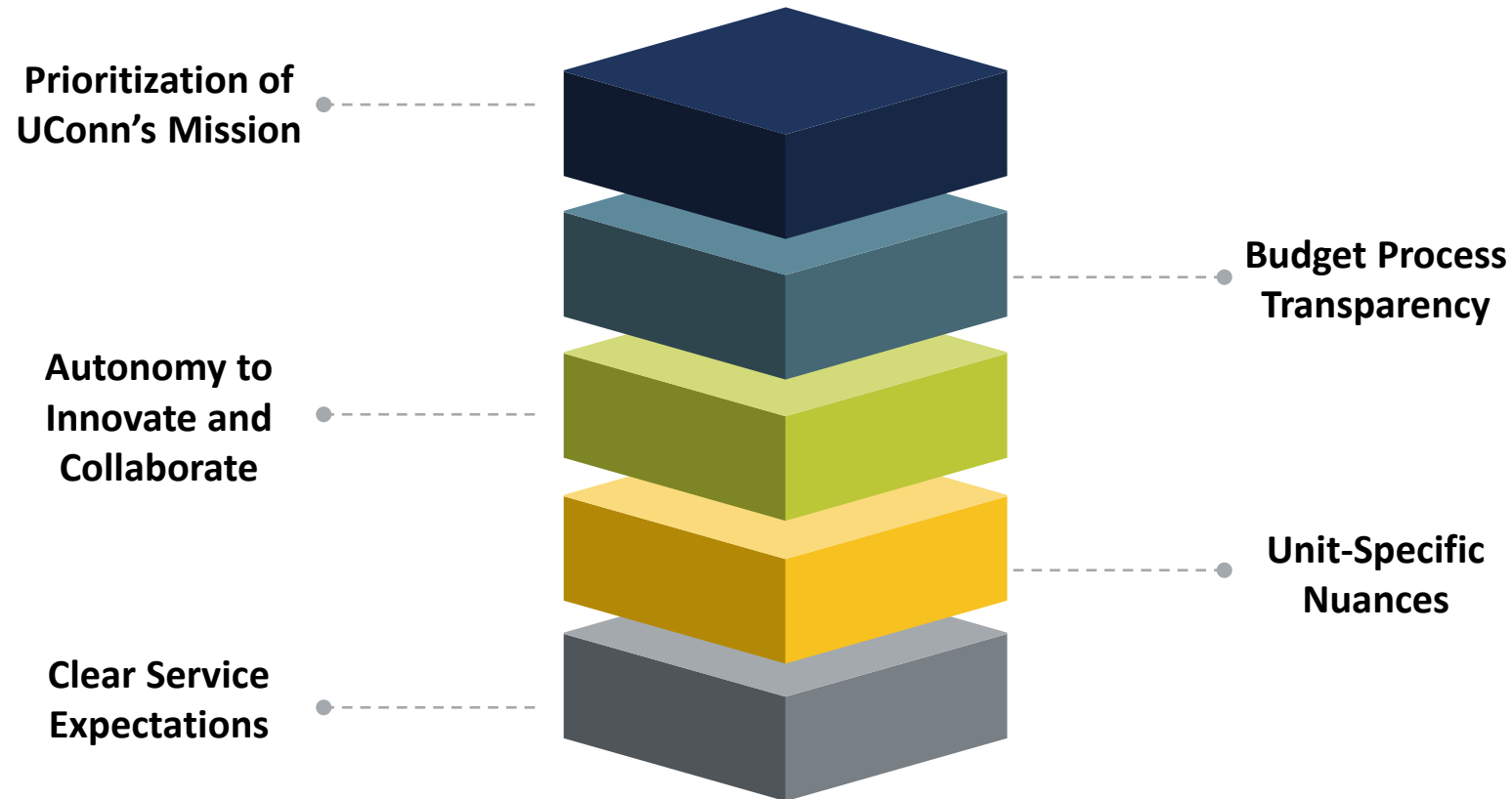
Kennedy & Company has developed a structure to support Budget Transformation initiatives that seeks to establish the values and goals of what to incentivize before any numbers are introduced, ensuring the new budget model is established based on what really matters to the University.



This is a comprehensive University-wide engagement, involving a steering committee, 25 interviews with leaders of all academic and many non-academic units, five working groups composed of a broad range of stakeholders, and community-wide listening sessions and town halls.

Five Key Themes Emerged From Initial Discovery Interviews

Kennedy & Company conducted interviews with nearly 100 key stakeholders across 30 units over the course of two weeks. Five recurring themes emerged throughout discovery conversations that highlight stakeholders' main aspirations for UConn's transformed budget model.



We invite you to attend an upcoming listening session to learn more and share your feedback. Sessions will be held Monday, October 20 and Tuesday, October 21. More details to follow.

Working Groups Will Shape Budget Model Structure

Working groups will be composed of a broad range of stakeholders, including faculty, to represent as many academic and administrative units as possible. The groups will be organized according to the main components that must ultimately drive the model.

Evaluate how tuition (undergraduate, graduate, online, and summer), fee revenue, and state appropriations should be applied across the university.



Tuition & Fees and State Appropriations

Review the costs incurred at academic and central service units and how they should be assessed in the most equitable manner possible.



Academic Unit and Central Services Costs

Consider budgetary mechanisms to incentivize and account for indirect cost recovery revenues and research admin costs across the university.



Research

Examine how the university-wide initiatives can be funded and supported in the budget model, as well as carryforward and subsidy policies.



Strategic Initiatives



Assess how the auxiliary units fit into the overall university-wide budget model and how to ensure they receive the proper support. **Auxiliary Units**