

# Senate University Budget Committee

November 20, 2025, 3:30 p.m. – 5:00p.m. | MS Teams

## Agenda:

1. Welcome & Introductions
2. Approval of Minutes: minutes approved unanimously by voice vote.
  - A. [2025.10.23 Budget Minutes.docx+](#)
3. Libraries (Anne): Dean Anne Langley gave an update on the UConn Libraries Budget, highlighting several important points (1) review of overall professional and student staff numbers across their 8 locations (2) review of the library budget structure, which does not generate revenue due to the nature of their work (i.e. supporting the work of all other academic units and members of the UConn community) (3) highlight of challenges such as the increase in cost of materials over time and rescissions that may jeopardize quality of services and collections. Anne Langley shared that about 2/3rds of the library budget is spent on salaries and 1/3 spent on collections (marginal amount spent on facilities/operations). Anne Langley also shared the “Future of Journals” project that they have worked on to reduce spending on journals in the collection which are typically paid via big deals and contracts that are expensive and inflexible. The library has not broken any contracts but has allowed old contracts to expire and are instead purchasing materials as needed. Since 2020, the library has reduced its spending on ejournal subscriptions (\$4.4 million in 2020 to \$2.2 million on subscriptions and \$222,860 for on-demand articles in 2024). Discussion ensued regarding the wait time for faculty when making requests of individual articles, for which an automated system has been set up; Anne Langley reported that their stats show most articles are available within minutes and some committee members shared feedback that they have experienced wait periods of up to two-three business days. Discussion also covered overall concerns regarding funding for the library, which is low compared to other institutions, investments in print media and related complications for journals focused on different disciplines.
4. Budget Transformation Initiative Discussion Working Group Reports: Michael Morrell shared [details of the BTI working groups](#) with the committee in advance and reports were made on each, highlighted below. General positive feedback on working with the Kennedy Group was shared.
  - A. Tuition & Fees and State Appropriations: Oskar Harmon
    1. Charge of this group is to determine how unrestricted operating fund revenues can be distributed to different units and schools/colleges. They have met twice, and the focus has been on data and how to calculate the total cost to educate a student at UConn.
  - B. Auxiliary Units: Michael White and Kenneth Lachlan (guest written report)
    1. The committee has met twice and will meet again this Friday. Michael White went into detail regarding the Dining budget, including the cost of the meal plan, how auxiliaries may be funding ledger 2 areas, and challenges around working in old/small facilities compared to current delivery of service.

- C. Strategic Initiatives: Dave Weber
  - 1. David Weber shared that the group has not yet discussed anything substantive but has focused on homing in on the charge of this committee and how to approach the work.
- D. Research & Scholarly Activities: Laurent Michel
  - 1. Laurent Michel shared that thus far the committee has been focused on the charge of this focus, which has thus far been identified as finding how to apportion both expenses and revenues related to research to each of the units that perform these duties to make sure that people are incentivized to do more research.
- E. Academic Unit and Central Services Costs: Michael Morrell
  - 1. Michael Morrell shared that thus far the committee has met a few times and much discussion has been focused on the metrics that they will use to look at costs (FTEs, student credit hours, FTE students, majors/minors, graduate certificates, etc). These costs will be charged to the responsibility groups – schools/colleges and units. Only looking at unrestricted operating revenues.

## Attending:

- **\*Michael Morrell, Co-Chair, CLAS**
- **\*Laurent Michel, Co-Chair, College of Engineering**
- \*Ali Bazzi, College of Engineering
- \*Eleni Coundouriotis, CLAS
- \*Carrie Fernandes, Office of Financial Aid
- \*Timothy Folta, Business
- \*Niraj, Ghimire, CLAS
- \*Oskar Harmon, CLAS (Stamford)
- \*Anne Langley, UConn Library
- \*William Lipinski, Undergraduate Student
- \*Paulo Verardi, CAHNR (*absent*)
- Jessica Chrabaszcz, Executive Associate Athletic Director for Competitive Excellence, UConn Athletics
- Elena Dormidontova, CLAS
- Shahad Faiz, Undergraduate Student
- Maham Liaqat, Graduate Student
- Steve Marchillo, SSW, Director of Finance (*absent*)
- Lisa Park-Boush, CLAS
- Dave Weber, School of Business
- Michael White, Dining Services
- Reka Wrynn, Interim Vice President for Finance (Ex-Officio Member)

\*Members are Senators, AY 2025-2026

## Potential Upcoming Topics:

- FY19-24 Expenses (Michael M. and Laurent)