

Senate University Budget Committee

January 29, 2026, 3:30 p.m. – 5:00p.m. | MS Teams

Agenda:

1. Welcome & Introductions
2. Approval of Minutes: minutes were amended to fix attendance and passed unanimously as amended by voice vote.
 - A. [2025.11.20 Budget Minutes.docx](#)
3. Net Tuition (Jeffrey Gagnon, Executive Advisor for Enrollment Analytics and Fiscal Officer)
 - A. Jeffrey Gagnon described the high-level process on how the university calculates net tuition. We are looking at an upcoming enrollment decline of approximately 2-4% annually due to demographic trends, which will lead to universities and colleges competing more intensely for students and UConn will be offering more competitive financial aid packages. Jeffrey Gagnon highlighted that major considerations in these calculations are Pell enrollment, affordability, and regional student enrollment. They build predictive models for yield based on institutional priorities and that the market analysis of competitors has a large impact on the decision-making process. For example, if the university would like to focus on AAU members which requires an increase in quality, that will have a price attached to it. The floor was opened to questions and discussions ensued. Questions were raised regarding the accuracy of the models, whether the models impact students' acceptance to the university (no), whether race or ethnicity information is considered in the models (not since the Supreme Court case), and how priorities are taken into account when developing these models. Discussion also ensued on how models change based on in-state vs out-of-state students, regional campus enrollment, and majors. It was also discussed how DFW rates interact with these models, highlighting that lower academically advanced students may have a higher yield, but potentially a higher cost.
4. [FY27 Tuition & Student Fees Update](#) (Reka): Reka Wrynn reviewed the FY27 Tuition & Fees update presented to the Board of Trustees in December, highlighting that they are not recommending a tuition increase at this time, though some fees are increasing to directly support specific services. This is the second consecutive year that tuition has been frozen.
5. Budget Transformation Initiative Discussion Working Group Reports (tentative): Michael Morrell shared that the work of these groups is coming to an end soon and that they hosted an Open Forum last week, the recording for which is available on the Senate website. Michael Morrell asked each representative if they had any updates. Laurent Michel shared their working group is working on determining how to allocate costs for OVPR. David Weber shared that they have concerns around supporting the governance of the allocation of funds for strategic initiatives. Oskar Harmon shared that their working group is almost settled on the ratio of 75/25 (Enrollments/Majors). Michael Morrell shared that there is some resistance, particularly on using square footage as an allocation cost metric and the rest is fairly settled.

- A. Tuition & Fees and State Appropriations: Oskar Harmon
 - B. Auxiliary Units: Michael White and Kenneth Lachlan (guest written report)
 - C. Strategic Initiatives: Dave Weber
 - D. Research & Scholarly Activities: Laurent Michel
 - E. Academic Unit and Central Services Costs: Michael Morrell
6. FY22-25 Preliminary Analysis (Michael M & Laurent)

Attending:

- ***Michael Morrell, Co-Chair, CLAS**
- ***Laurent Michel, Co-Chair, College of Engineering**
- *Ali Bazzi, College of Engineering (*absent*)
- *Eleni Coundouriotis, CLAS (*absent*)
- *Carrie Fernandes, Office of Financial Aid
- *Timothy Folta, Business
- *Niraj, Ghimire, CLAS
- *Oskar Harmon, CLAS (Stamford)
- *Anne Langley, UConn Library (*absent*)
- *William Lipinski, Undergraduate Student
- *Paulo Verardi, CAHNR
- *Adam Zweifach, CLAS
- Jessica Chrabaszcz, Executive Associate Athletic Director for Competitive Excellence, UConn Athletics
- Elena Dormidontova, CLAS (*absent*)
- Shahad Faiz, Undergraduate Student
- Maham Liaqat, Graduate Student (*absent*)
- Steve Marchillo, SSW, Director of Finance
- Lisa Park-Boush, CLAS
- Dave Weber, School of Business
- Michael White, Dining Services
- Reka Wrynn, Interim Vice President for Finance (Ex-Officio Member)

*Members are Senators, AY 2025-2026

Potential Upcoming Topics:

FY19-25 Expenses (Michael M. and Laurent)